Commissioning with the Community



- Sefton Council is a local government body in the North West of England – serving a population of approximately 276,000
- > 50% reduction in Government funding since 2010
- Need to transform public services to meet local need
- Developed new commissioning mindset, focused on:
 - Outcomes
 - Collaboration with voluntary, community, faith & social enterprise (VCSE) organisations
 - Harnessing all resources
 - Maximising influence, facilitation and encouragement as well as provision and procurement of services







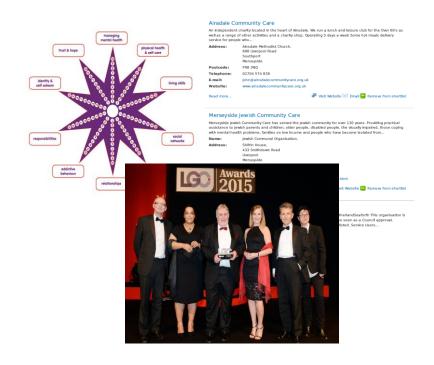


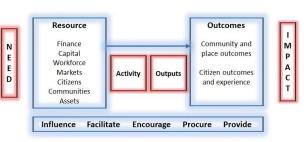


Putting the Community in Community Meals

Sefton Council

- Early test of approach
- Outcome focused
- Worked with VCSE organisations and local businesses
- Effective community engagement
- Effective market development
- Increased choice & control
- Met previously unidentified needs
- Increased community resilience
- Maximised use of <u>all</u> resources available
- Safely replaced service for vulnerable people
- Saved approximately £250,000 (293,000 Euros)
- Commissioning to meet need without money



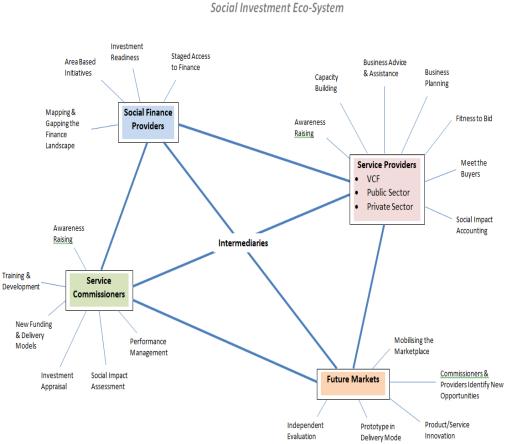




Social Investment Action Plan



Action Plan to grow Social Investment Eco-system in Sefton



Objectives:

- Educate and enable understanding of social investment models
- Develop relationship with the VCSE sector, increase levels of funding and stimulate growth and resilience of the sector
- 3. Understand all models of social finance available and develop their use
- To improve horizon scanning arounds social investment opportunities



Action Research - Key Projects



Adopted an action-research approach with following key projects:

- Sefton Crowd Civic Crowdfunding Platform
 - An on-line platform for community-led projects
 - Sefton Council part of the "crowd" of backers
 - Sefton Council funding leveraging additional value



- Connect VCFSE, commissioners and social investors
- Build mutual understanding of opportunities and need
- Create Sefton social investment learning community

Re-purposing a Community Asset

- Re-develop park through social enterprise social investment and community involvement.
- Improve facilities for the local community
- Create sustainable model to be replicated in other locations







Sefton Crowd – Civic Crowdfunding



Platform launched January 2019: The Sefton Crowd - Home



- Maximum Council contribution of £5,000 or 40% of project cost
- Successful projects have included wildflower meadows, greening projects; sports; music festivals; skills development; health & wellbeing; and support for local independent businesses

Successful projects to June 2021	16
Number of backers for successful projects	746
Total raised by fully funded projects	£91,335
Total Sefton Council contribution	£11,110 (14%)
Total from the rest of the 'crowd'	£80,225 (86%)
Funding Leveraged from Council contribution	£7.22 for every £1







Key Lessons

- Political and organisational commitment crucial
- Strategy & Action Plan provided framework delivery created excitement
- Shared values and willingness to learn and experiment together is key
- Connect, facilitate and empower enthusiasm and invention in communities

Challenges & Next Steps

- Sefton Crowd Project extended for two years seeking to grow the crowd, including backers from business community; more projects in most economically and socially challenged communities
- Pandemic disrupted progress regain key project momentum; further actions to grow Sefton Social Investment Eco-system







