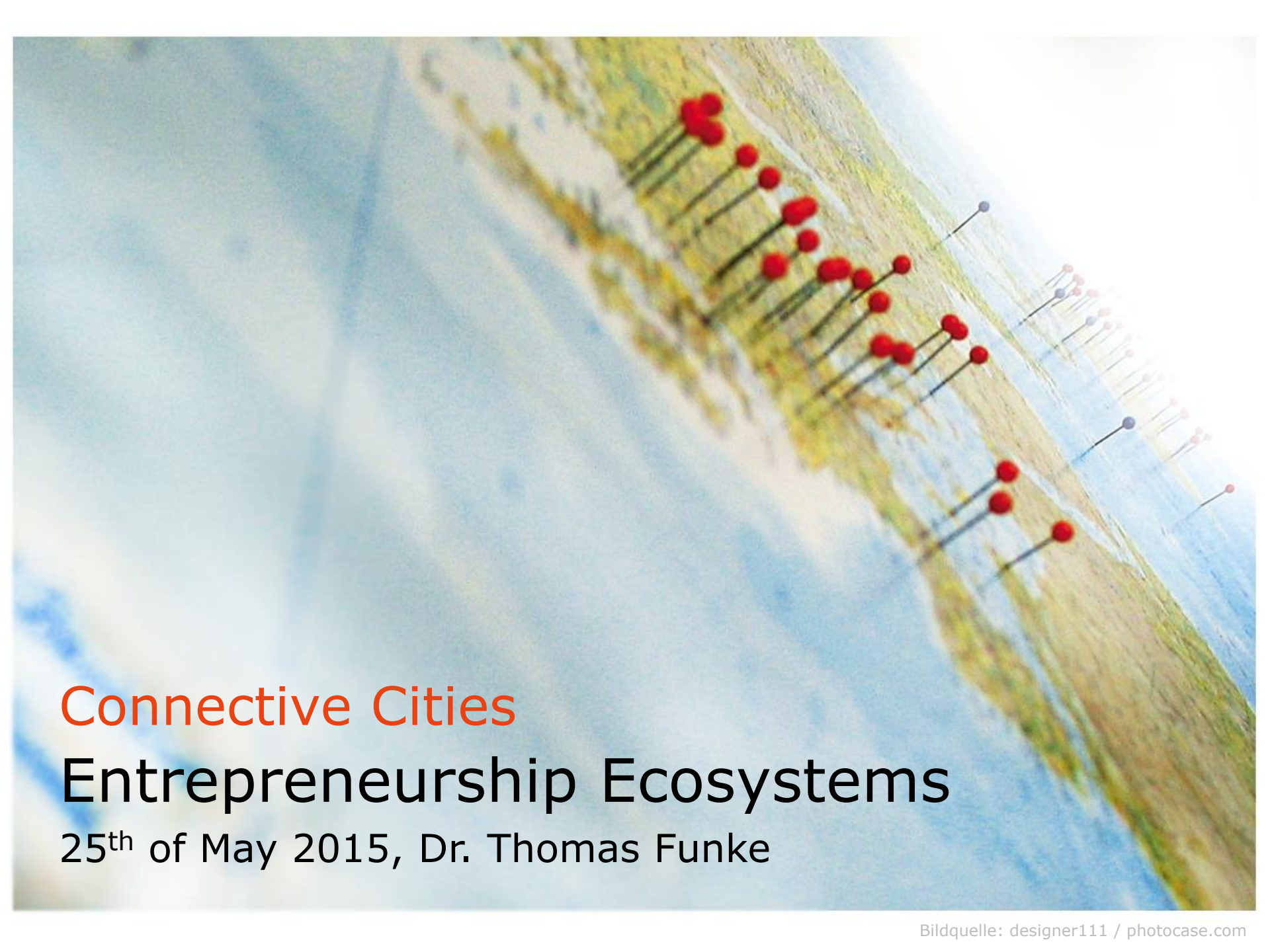


An aerial photograph of a coastline, likely a bay or fjord, with a narrow strip of land in the center. The water is a deep blue, and the land is a mix of green and brown. Numerous red pushpins are placed along the land strip, and a few blue pushpins are also visible. The pushpins are of varying sizes and are arranged in a way that suggests they are marking specific locations or points of interest.

Connective Cities

Entrepreneurship Ecosystems

25th of May 2015, Dr. Thomas Funke

What do you think this is?



Professor Google

Topics

Subscribe



Startup Berlin

Search term

+ Add term

Interest over time ?

☐ News headlines ?

☐ Forecast ?



Professor Google

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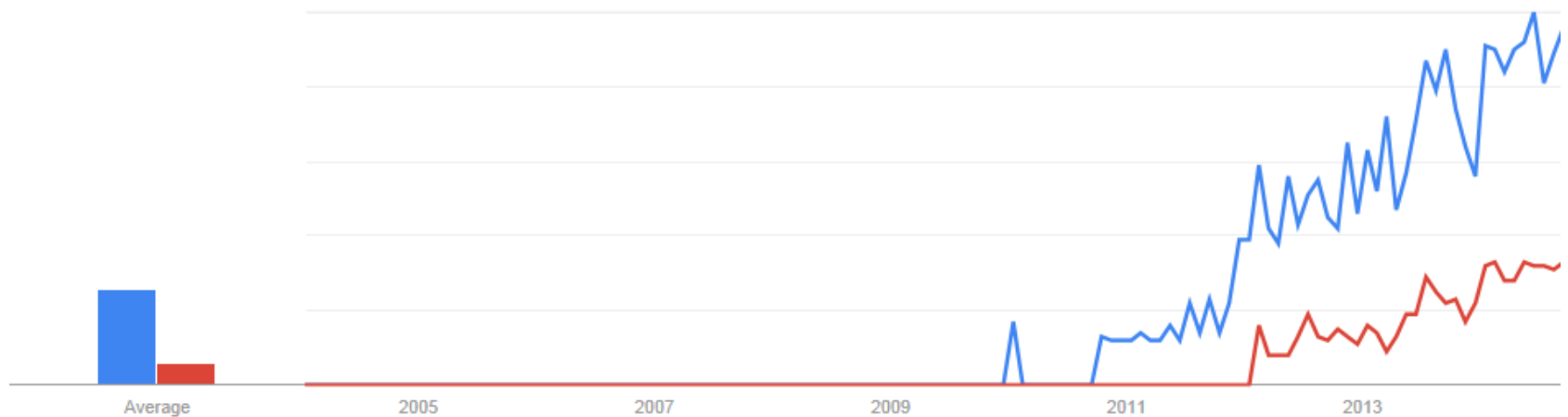
Interest over time



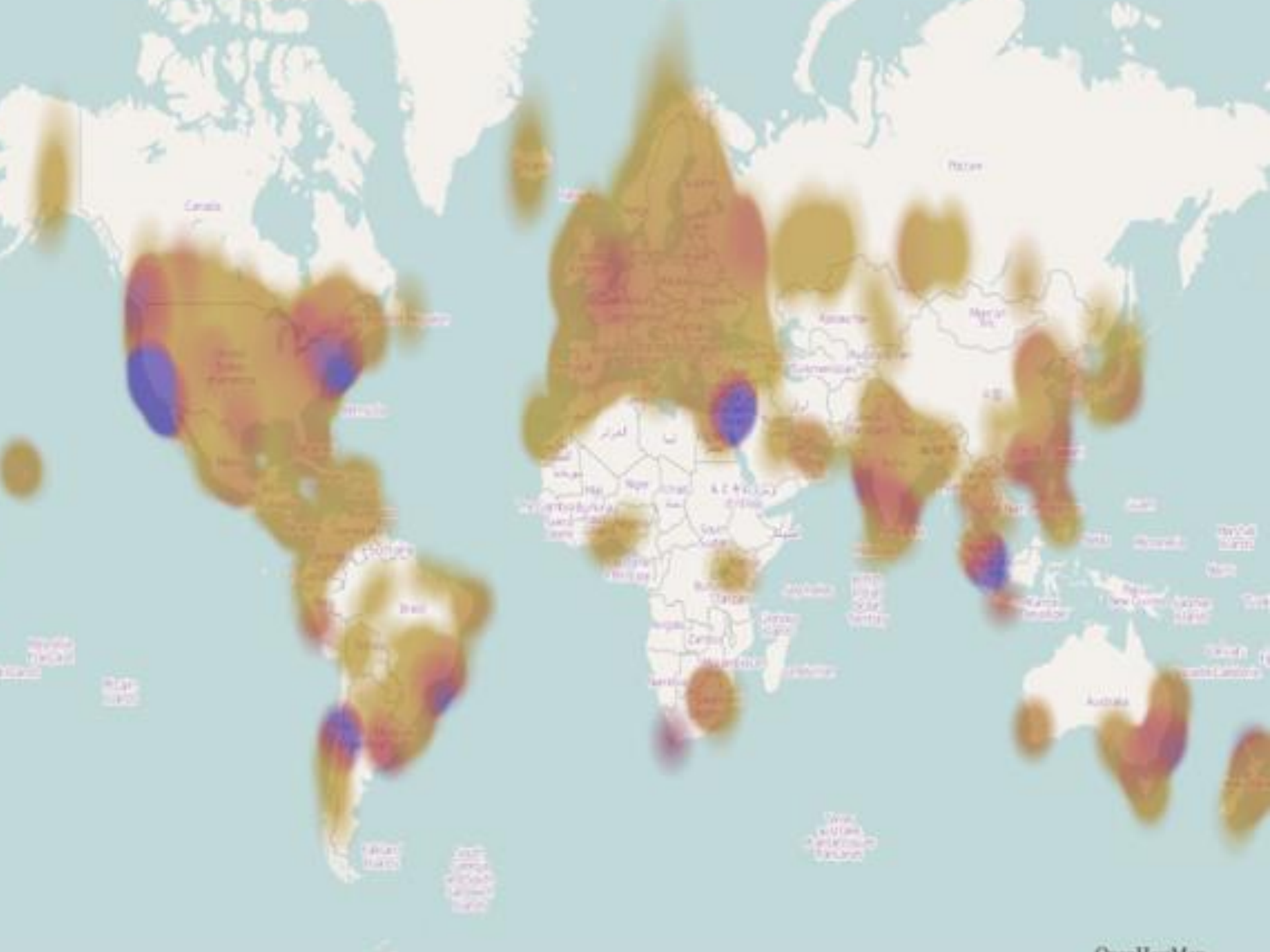
☐ News headlines



☐ Forecast







Ecosystems: Theoretical Origin

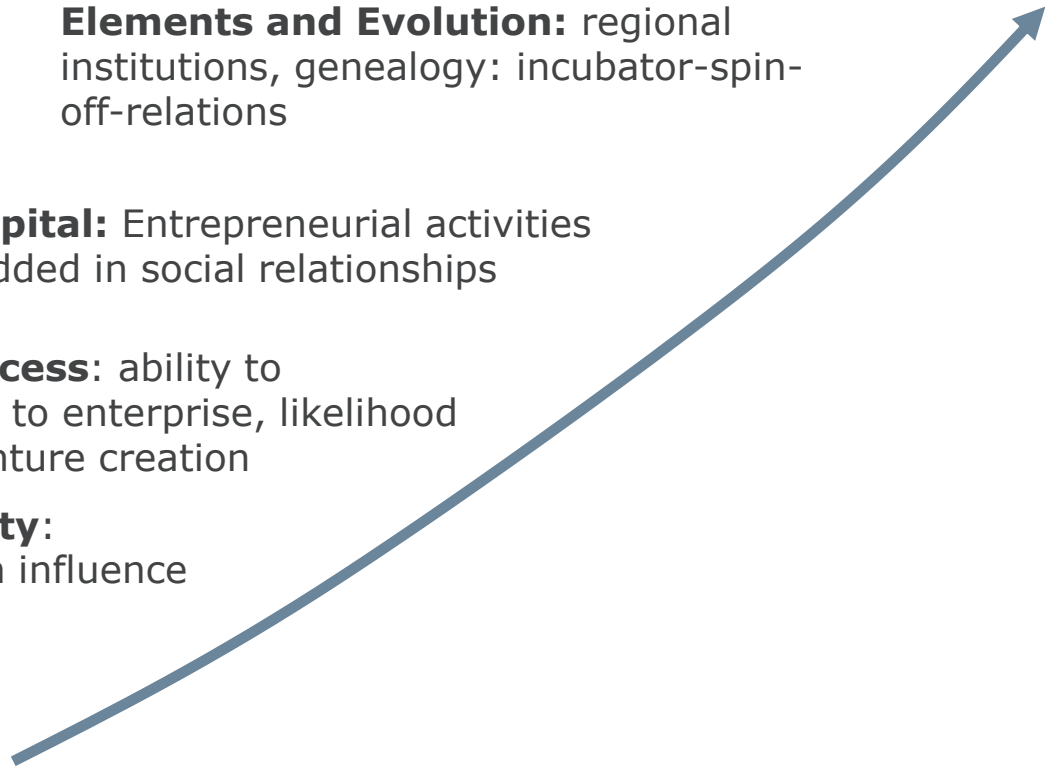
Entrepreneurial Ecosystems

Elements and Evolution: regional institutions, genealogy: incubator-spin-off-relations

Social Capital: Entrepreneurial activities are embedded in social relationships

Entrepreneurial Process: ability to enterprise, propensity to enterprise, likelihood to enterprise, new venture creation

Entrepreneurial Personality: environmental factors, which influence the entrepreneurial decision



ENTREPRENEURIAL ECOSYSTEM



The worlds biological ecosystem



Biological Ecosystems: Some facts



How many different living species are there in our biosphere and ecosystem?

8.700.000

How many have we so far researched and understood?

~ 2.000.000

How much do we know?





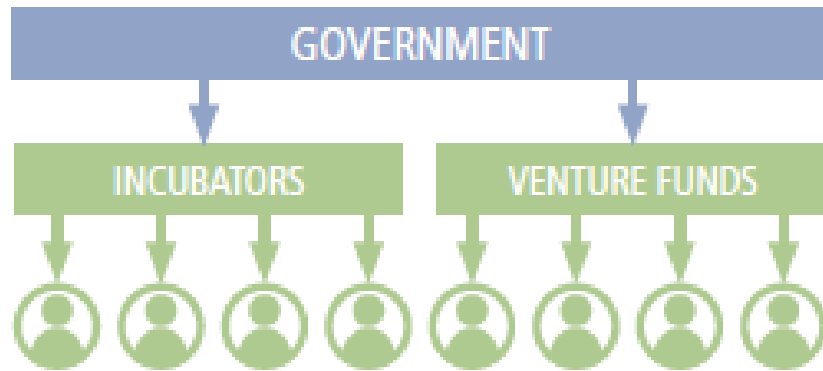
Entrepreneurship Ecosystems defined

Domains of an ecosystem

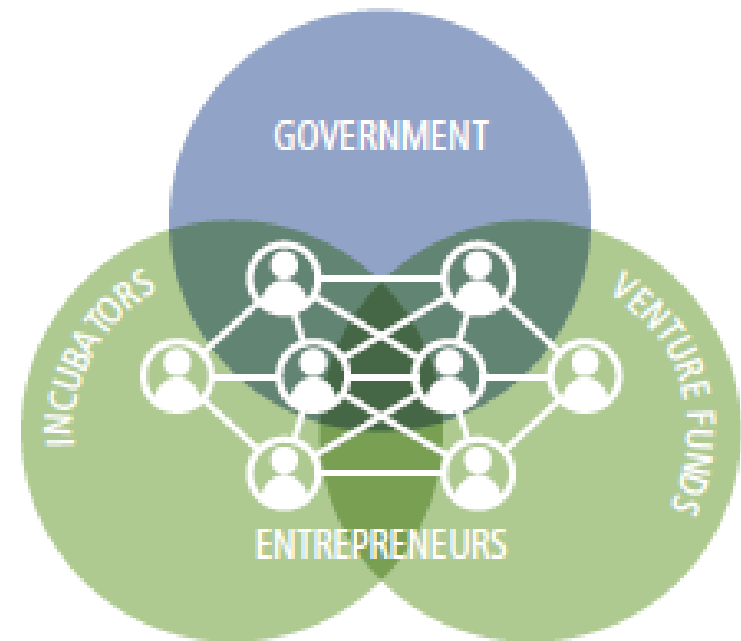


Public Support of Entrepreneurship

Old Top-Down Strategy



New Entrepreneur-Centered Approach





Regionale
Forschungs- und
Entwicklungseinrichtungen



Talentpool



Politik



Markt



Regionale Branchen
und Unternehmen

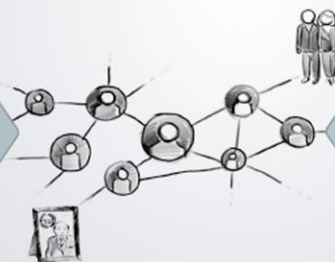
B2B



Ausbildung
und Qualifikation



Infrastruktur &
Unterstützung



Promotoren
Netzwerke
Rollenmodelle
Einstellungen



Trends



Endkunden

B2C



Finanzierung



Politik

Welche Rahmenbedingungen und Fördermaßnahmen bietet die (regionale) Politik für Gründer und Startups?



Institutioneller Rahmen und Förderung

- Zeit- und Kostenaufwand für eine Unternehmensgründung
- Förder- und Investitionsprogramme auf EU-, Bundes-, Landes- und regionaler Ebene
- Steuern, Gesetze, etc.

Technologieentwicklung

Wie kommen neue Technologien in die Region?



Regionale Forschungs- und Entwicklungseinrichtungen

- F&E-Aktivitäten von Unternehmen
- Öffentliche F&E-Organisationen
- F&E-Kooperationen und Netzwerke

Talentpool

Wie setzt sich der Talentpool zusammen?
Welche Attraktionen bietet der Standort für neue Talente?



Potenzielle Gründer und Mitarbeiter

- Talenttypen (fachlich)
- Attraktion von Talenten
- Integration von Talenten

Startup Community

Wer sind die treibenden Kräfte?
Welche Gründer sind präsent?
Wie sind die Netzwerke konfiguriert?
Welche Rollenmodelle gibt es?
Welche Einstellungen und Fähigkeiten sind typisch?



Promotoren, regionale Netzwerke, Rollenmodelle und Einstellungen

- Promotoren: z.B. Unternehmer, Startups, Politiker
- Netzwerkformate: Ziele, Akteure und Größe
- Erfolgreiche Startups aus der Region
- Einstellungen und Kultur: z.B. Chancenorientierung, Risikobereitschaft, Offenheit
- Zeitgeist- oder Konsumtrends

Markt

Welche Chancen bietet der (regionale) Markt für Gründer?
Wie stellt sich die Wettbewerbssituation dar?



Branche und Struktur

- Marktpotenzial und -volumen
- Konkurrierende Technologien
- Wettbewerb
- Eintrittsbarrieren

Regionale Branchen und Unternehmen



Welche Chancen bietet der B2B-Bereich?

Unternehmen und öffentliche Institutionen als Kunden

- organisatorische Merkmale
- ökonomische Merkmale

Ausbildung & Qualifikation

Welche Rolle spielt das Thema Entrepreneurship in der regionalen Aus- und Weiterbildung?



Einrichtungen und Maßnahmen

- Schulen, Fachhochschulen und Universitäten
- Weiterbildungs- und Trainingsmaßnahmen
- Engagement von regionalen Unternehmen

Unterstützung & Infrastruktur

Wer unterstützt regionale Gründer? Wie sind die Standortfaktoren ausgeprägt?



Institutionen und Privatwirtschaft

- Wirtschaftsförderung / Kammern
- Private Dienstleister
- Accelerator-Programme

Infrastruktur

- Büro- und Gewerbeflächen
- Breitbandinternet
- Verkehrsanbindung

Trends

Welche Trends beeinflussen den Markt und die Gründungschancen?



Trendarten

- Megatrends
- Soziokulturelle Trends
- Zeitgeist- oder Konsum-Trends
- Mikrotrends
- Branchentrends

Privatkunden

Welche Chancen bietet der B2C-Bereich?



Privatpersonen als Kunden

- demografische Merkmale
- sozioökonomische Merkmale
- psychografische Merkmale

Finanzierung

Welche Finanzierungsmöglichkeiten bieten sich Gründern / Startups?



Möglichkeiten der Gründungs- und Startup-Finanzierung

- Fremdkapital
- Mezzanine-Kapital
- Eigenkapital, z.B. Venture Capital-Fonds, Business Angels
- Öffentliche Fördermittel
- Crowdfunding



Impressum
Konzeption: Dr. Thomas Funke, Dr. Matthias Wallisch
Gestaltung: Tim Seibert

Entrepreneurship Ecosystems measured

Measuring the Startup Community



1. Density
2. Fluidity
3. Connectivity
4. Diversity

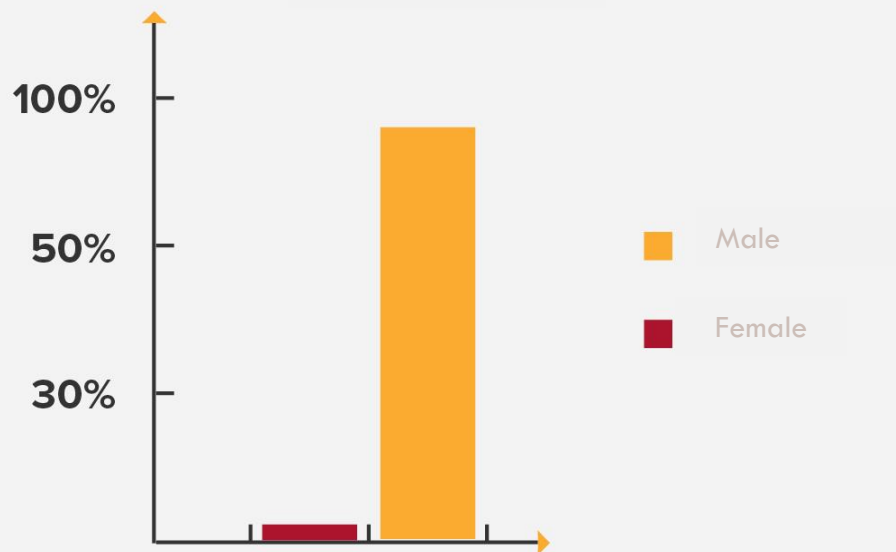
Berlin's Entrepreneur Avatar

		SILICON VALLEY
Age	31.86	34.12
Gender (F/M)	3% 97%	10% 90%
Education	1 : 6	1 : 2.5
Serial Entrepreneur	40%	56%
Percentage of non-technical founding teams	17%	16%
Working hours per day	9.18	9.95
Percentage of founders who lived in SV	7%	100%
Motivation (product vs. impact)	1.6 : 1	1 : 1
Customer (B2B vs. B2C)	1.5 : 1	2 : 1
Market (new vs. niche)	1.8 : 1	4 : 1
Local startup examples	Soundcloud, Gidsy, EyeEm, Amen, Readmill	

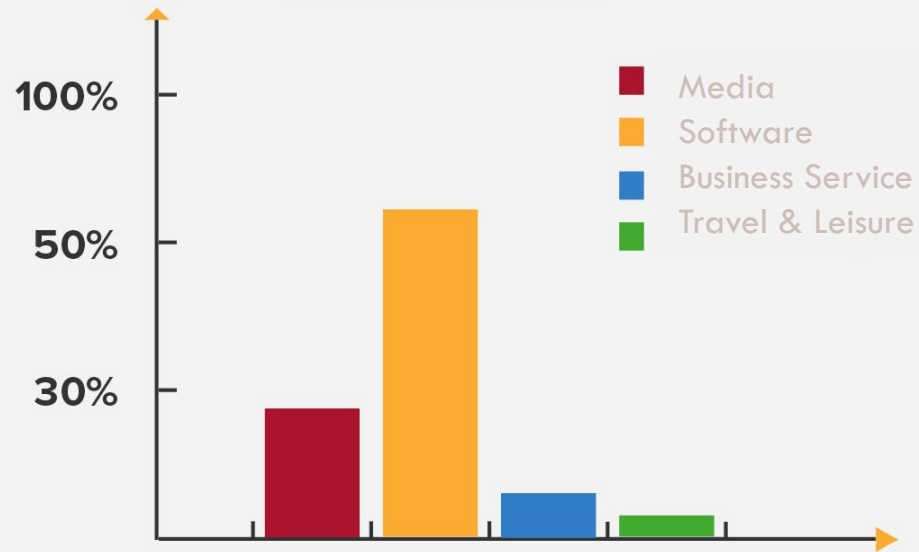
An Example: Vienna

Demographical Data: Founders

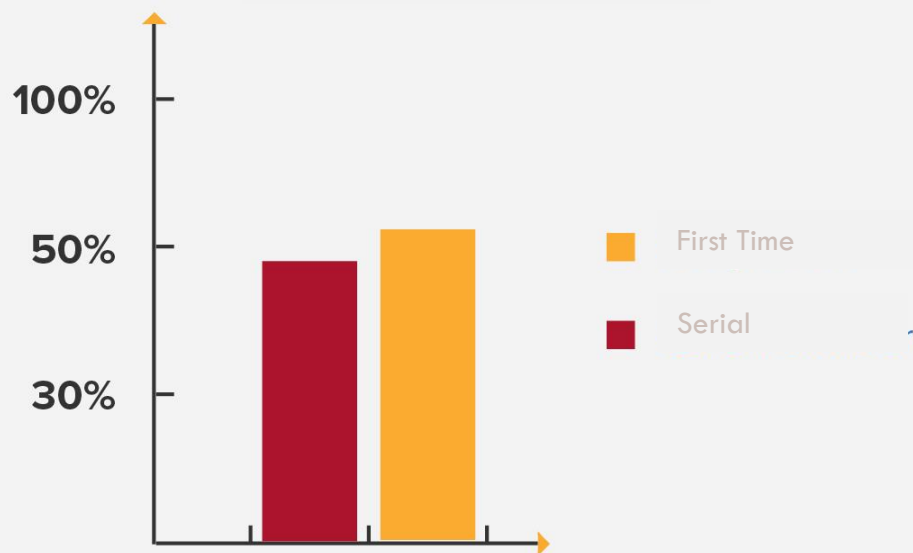
Gender



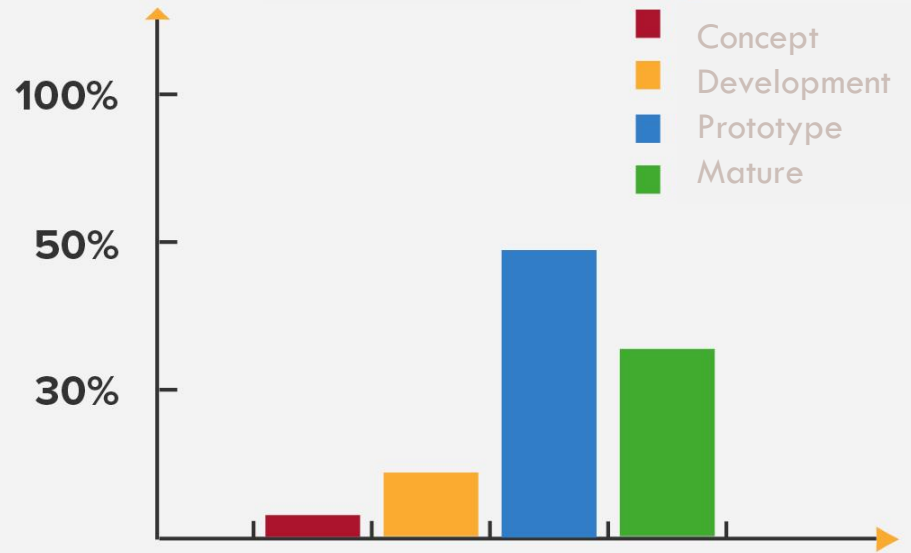
Area



Serial Entrepreneurs



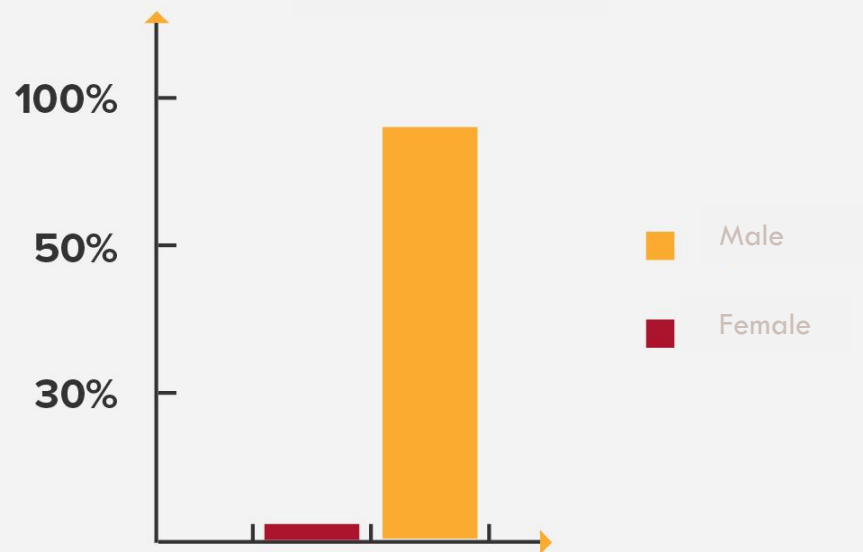
Phase



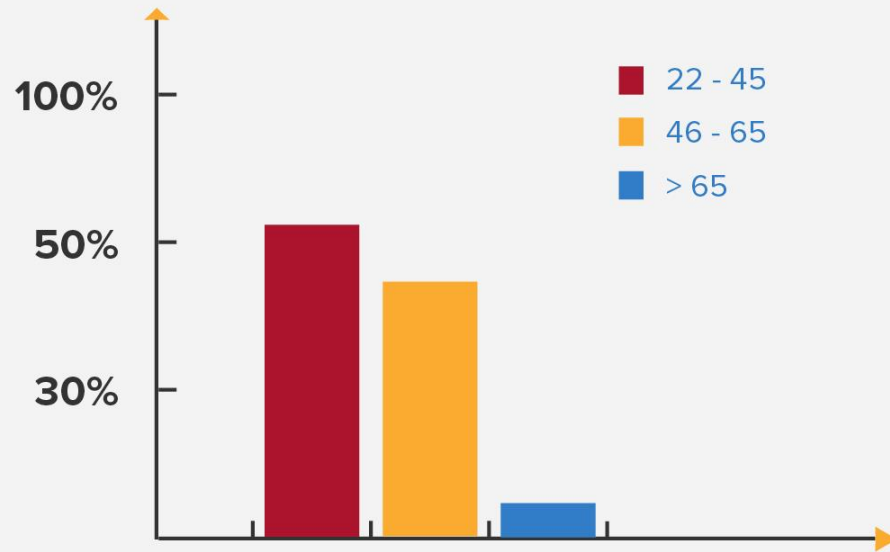
An Example: Vienna

Demographical Data: Investors

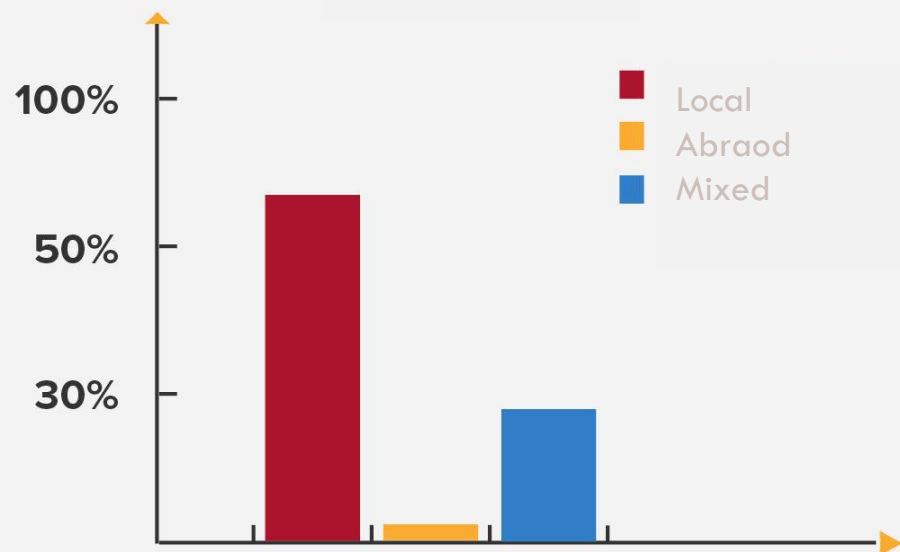
Gender



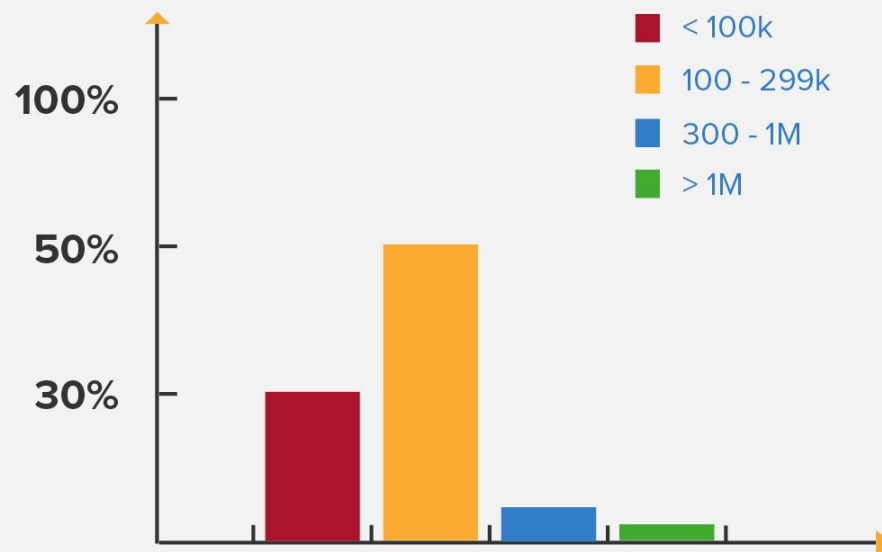
Age



Place

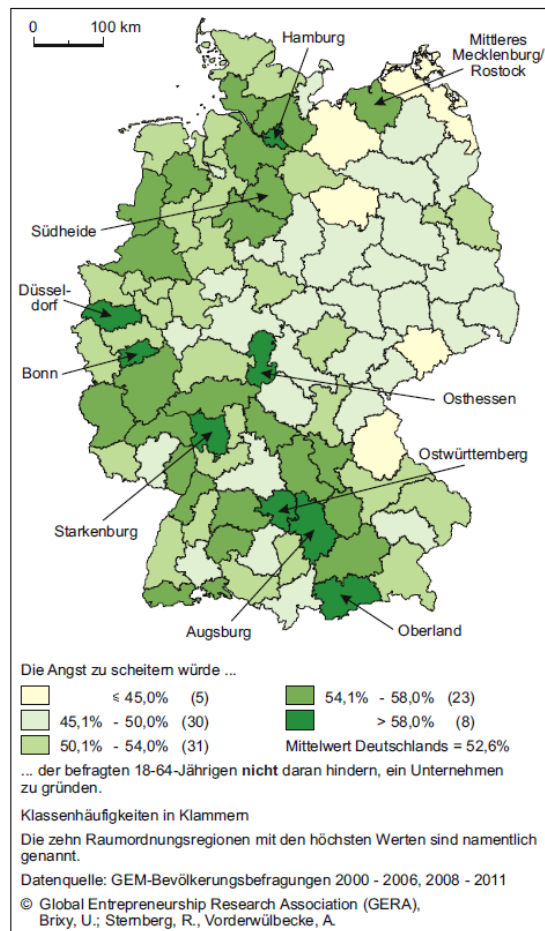


Amount

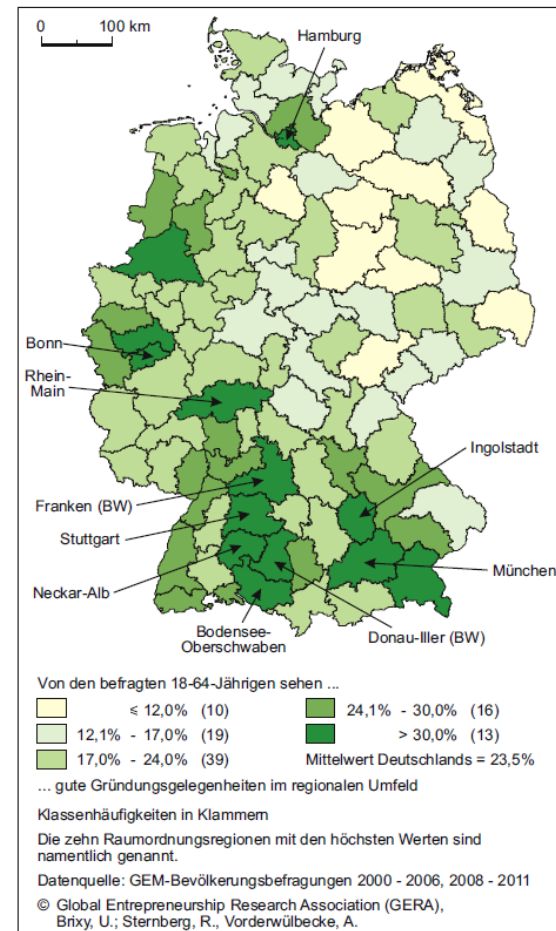


Example: Culture

Fear of Failure

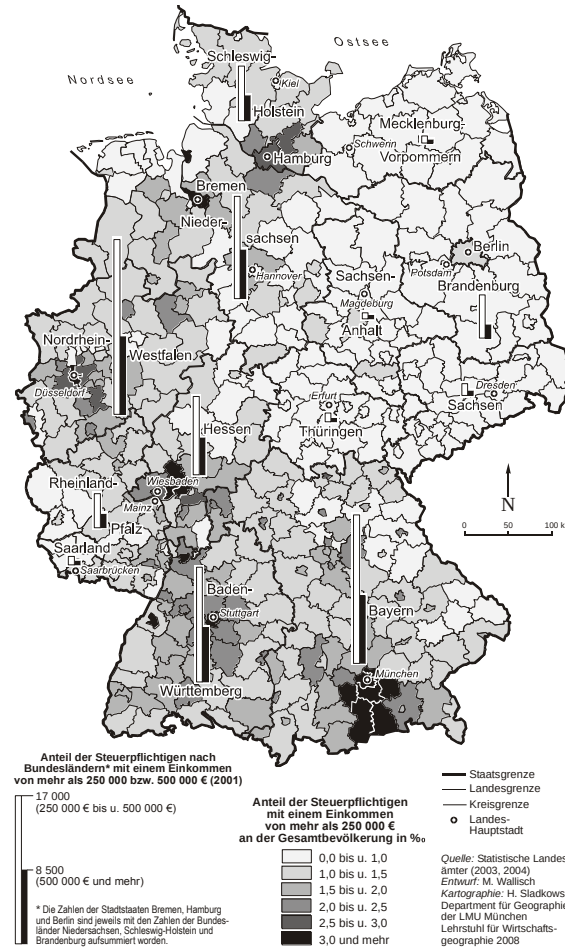


Opportunity Recognition



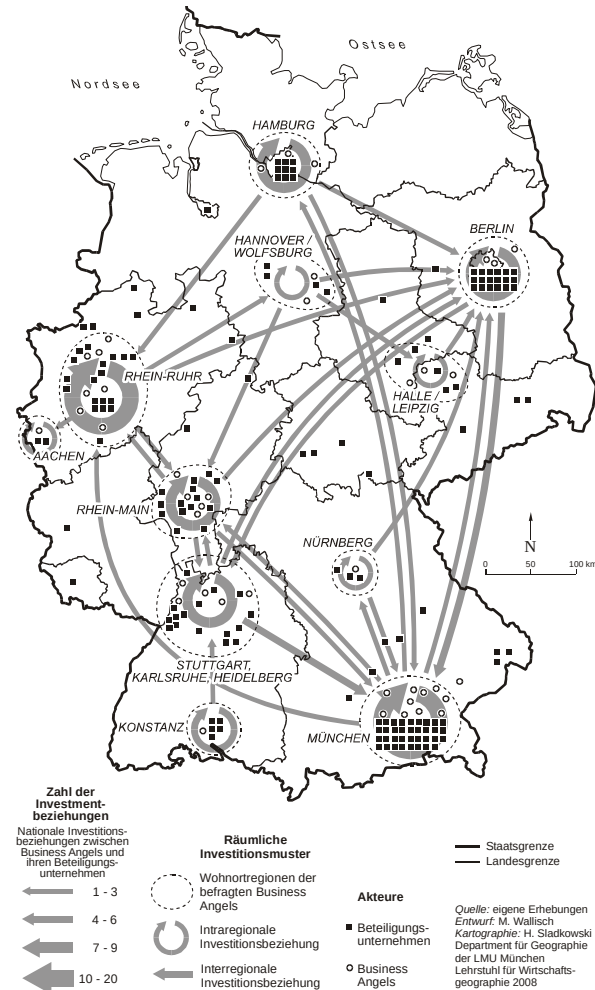
Example: Financial Capital

Wealthy Regions in Germany



Example: Financial Capital

Mobility of Angel-Investments



Lets test your knowledge!



**You know that you have
a strong
entrepreneurship
ecosystem when there
are more and more
startups.**



**You know that you have
a strong
entrepreneurship
ecosystem when there
are more and more
startups.**



More about growth that about start!

High growth firms are different from our stereotypes

- **Rare** – anywhere from 0,75 % (Denmark) to 6 % (UK) enter in high growth
- **Old** – most studies show that the bulk of high growth firms is between 16-30 years old
- **Basic industries** – the large majority of high growth is in food, retail, manufacturing etc. and NOT in ICT, life sciences
- **Sporadic growth** – growth is not linear, easily predictable



As much about mature ventures as about young ones!



**Offering financial
incentives (e.g. angel
investment tax credits) for
early stage, risky
investments in
entrepreneurs clearly
stimulates the
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1

Financial Capital



**Banks are irrelevant for the
entrepreneurship ecosystem
because they don't lend to
startups.**



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**Entrepreneurs drive the
entrepreneurship
ecosystem.**



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entrepreneurship
ecosystem.**



In order to strengthen your regional entrepreneurship ecosystem, it is necessary to establish co-working spaces, incubators and the like.



In order to strengthen your regional entrepreneurship ecosystem, it is necessary to establish co-working spaces, incubators and the like.

our Own Trend Forecaster:
Read Wide (WSJ, NYT, Financial Times,
Economist, etc.)

Write Narrow (tweet, blog, etc.)

Attend conferences of other disciplines
(you'll be exotic; go early / stay late)

Characteristics Becoming

4

Culture & Community



Its more a **cultivation** problem, and less an
engineering problem



Don't confuse tangible „hard“ware and intangible „soft“ware

Hardware



- Tax Incentives
- Incubators
- Co-Working Spaces
- Start-up Weekends
- Government VC Funds
- ...

Software



- Learning
- Experimenting
- Mutual Interest
- Engagement
- Mindset
- Attitudes

Two different sets of languages

- Create
- Establish
- Make
- Design
- Copy

- Foster
- Facilitate
- Empower
- Support
- Enable
- Encourage

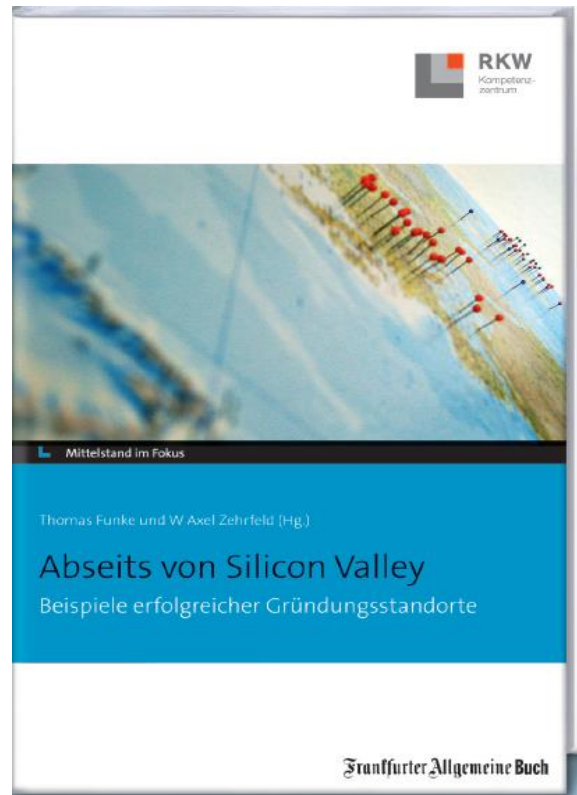


6

Talent

We published a book about it

Why a book?



Because 90 % in Germany don't know what exactly an entrepreneurial ecosystem is and its value is

What is the book about?

- Part 1: Basic theoretical Introduction to what an entrepreneurial ecosystem is 
- Part 2: A closer look to the German ecosystem and a first trial to laying the basis for mapping it 
- Part 3: A closer look at certain international Best Practice examples (Helsinki, Barcelona, Tel Aviv, Santiago de Chile, ...)



An aerial photograph of a coastline, likely a bay or fjord, with a mix of green land and blue water. Numerous red and blue pushpins are stuck into the image, with lines extending from them across the landscape, suggesting a network or connectivity theme.

Connective Cities

Entrepreneurship Ecosystems

25th of May 2015,

Dr. Thomas Funke

Leiter Bereich Gründung

RKW Kompetenzzentrum

Düsseldorfer Straße 40A

65760 Eschborn

Tel: 06196 495-3240

E-Mail: funke@rkw.de

Internet: www.rkw-kompetenzzentrum.de