

# Local government associations

Capacity-building  
through exchange of good practices  
and peer-to-peer learning

Cologne, 9–11 July 2018



1.

**PLATFORMA**

**PLATFORMA** is a network of about 30 partners, gathering local and regional governments, and the associations representing them at the national, European and global level.



**AFCCRE:** French Association of the Council of European Municipalities and Regions



**AICCRE:** Italian Association for the Council of European Municipalities and Regions



**AIMF:** International Association of Francophone Mayors



**ALAL:** Association of Local Authorities in Lithuania



**ANCI:** National Association of Italian Municipalities



**AUC:** Association of Ukrainian Cities



**CALM:** Congress of Local Authorities from Moldova



**CCRE/CEMR:** Council of European Municipalities and Regions



**CLGF:** Commonwealth Local Government Forum



**CPMR/CRPM:** Conference of Peripheral Maritime Regions



**CUF:** United Cities France



**DIBA:** Province of Barcelona



**EEL:** Association of Estonian Cities



**EUSKAL FONDOA:** Association of local authorities from the Basque country for international cooperation



**Famsi:** Andalusian Fund of Municipalities for International Solidarity



**FEMP:** Spanish Federation of Municipalities and Provinces



**Fons Mallorquí:** Majorcan Fund for Solidarity and Cooperation



**Generalitat de Catalunya:** Regional government of Catalonia



**KDZ:** Centre for Public Administration Research (Austria)



**LALRG:** Latvian Association of Local and Regional Governments



**LBSNN:** Landelijk Beraad Stedenbanden Nederland-Nicaragua



**NALAG:** National Association of Local Authorities of Georgia



**Nantes métropole:** Urban Community of Nantes



**Région PACA:** Region of Provence-Alpes-Côte d'Azur



**Ville de Paris:** City of Paris



**Regione Toscana:** Region of Tuscany



**SALAR:** Swedish Association of Local Authorities and Regions



**SMOCR:** Union of Towns and Municipalities of the Czech Republic



**CGLU/UCLG:** United Cities and Local Governments



**VNG:** Association of Netherlands Municipalities



**VVSG:** Association of Flemish Cities and Municipalities



**ZMOS:** Association of Towns and Municipalities of Slovakia





- Pan-European coalition of **local and regional governments** (and their national, European and global associations) **engaged in international cooperation**
- **Hub of expertise** on international action of local and regional governments
- Follows and influences EU policy-making in the **international sustainable development** and **neighbourhood** (East and South) policies and programs
- Hosted by the Council of European Municipalities and Regions (CEMR)

## Partnership with the European Commission

Framework Partnership Agreement (2015–2020)

- PLATFORMA, CLGF, AIMF, UCLG, UCLG-A

Specific Grant Agreement (2015–2018)  
(2019–2021)

1. Policy and advocacy
2. Awareness-raising
3. Capacity-building





# Publications



Download  
Order

[platforma-dev.eu/publications/](http://platforma-dev.eu/publications/)



Local & Regional  
Europe

[www.cemr.eu](http://www.cemr.eu)  
 @ccrecemr

The **Council of European Municipalities and Regions (CEMR)** is the largest association of local and regional governments in Europe.

CEMR promotes the construction of a united, peaceful and democratic Europe founded upon local self-government and respect for the principle of subsidiarity.



## CEMR by the numbers

- Founded in 1951
- 41 countries
- 62 associations
- 130,000 municipalities, cities and regions

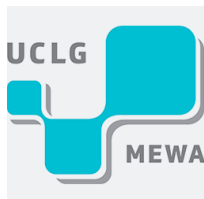
## What it does

- Shaping policy in Europe and beyond
- Providing a forum for exchange

# Global Taskforce of Local and Regional Governments



1. **coordination and consultation mechanism**, that brings together the
2. **major international networks of local governments** to undertake
3. **joint advocacy work** relating to
4. **global policy processes**



# 2

## Goals, and ways to reach them



# Capacity-building



## Every organisation is capable of building its own capacity

- Clarity about the mission and its ownership among actors
- Recognition of internal potential for self-improvement
- Understanding that capacity-building will help achieving the mission

## The organisation as a whole must be ready for capacity-building

- Openness to change and willingness to question the status quo
- Leadership prepared to commit resources and time

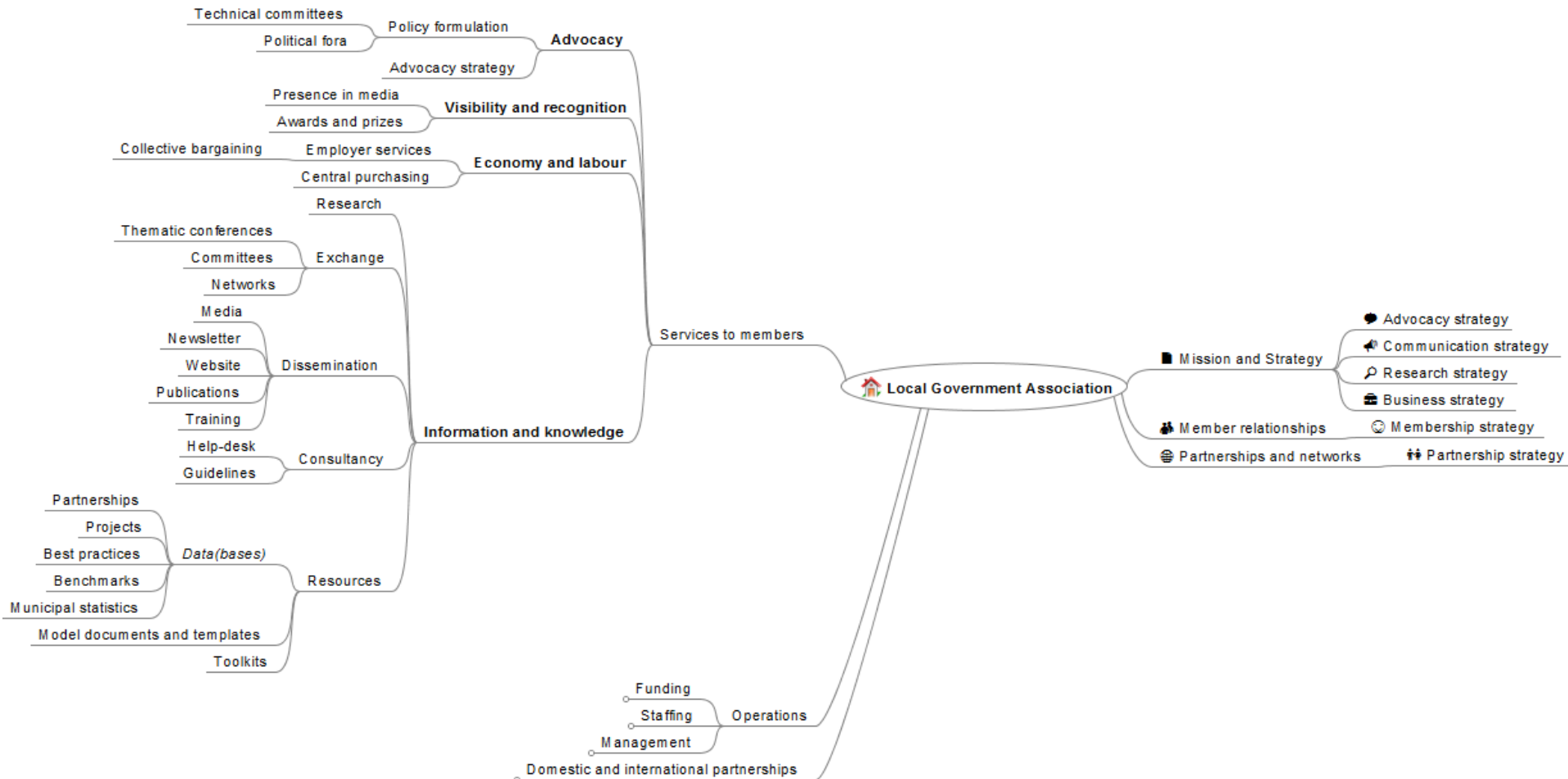
## Capacity-building is a continuous process

- questioning – improvement – monitoring – feedback – evaluation
- openness – co-creation – partnership – ownership – transparency

# Capacity-building as a *process of change*



# Capacity-building



**3.**

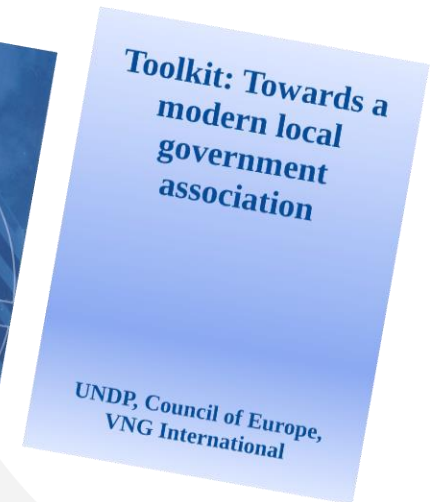
## **Tools and resources**

The LGA Toolkit: For stronger and effective local government associations  
(IULA 2001)

Toolkit: Towards a modern local government association  
(CoE-UNDP 2005-2011)

Local government association capacity building  
(AFLRA 2010)

Local government associations in fragile states  
(VNGi 2015)





Sources of income. A glance at the budget  
of national associations  
(CEMR 2013)

Legal status of national associations  
(CEMR 2016)

Consultation procedures within European  
states  
(CEMR 2007)





[platforma-dev.eu/connect](http://platforma-dev.eu/connect)



A mechanism to support

- **short-term**
- **demand-driven**
- **colleague-to-colleague**
- **knowledge exchanges**

## 2017

- Cambodia-Iceland
- Colombia-Spain
- Ghana-Netherlands

## 2018

- Burkina Faso, Uganda, Sri Lanka, Moldova





**Boris Tonhauser**

[boris.tonhauser@ccre-cemr.org](mailto:boris.tonhauser@ccre-cemr.org)



@BorisTonhauser  
@platforma4dev

[www.platforma-dev.eu](http://www.platforma-dev.eu)